

	2021							2022	2023				
	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q
Revenue													
Domestic Broadband ¹	\$5,600	\$5,717	\$5,801	\$5,861	\$22,979	\$6,050	\$6,107	\$6,135	\$6,177	\$24,469	\$6,343	\$6,377	\$6,366
Domestic Wireless ²	\$513	\$556	\$603	\$709	\$2,380	\$677	\$722	\$789	\$883	\$3,071	\$858	\$869	\$917
International Connectivity ³	\$762	\$794	\$840	\$896	\$3,293	\$840	\$791	\$842	\$953	\$3,426	\$897	\$1,002	\$1,109
Residential Connectivity	\$6,875	\$7,067	\$7,245	\$7,466	\$28,652	\$7,568	\$7,620	\$7,766	\$8,013	\$30,966	\$8,099	\$8,248	\$8,393
Video ⁴	\$8,191	\$8,232	\$8,080	\$7,936	\$32,440	\$8,002	\$7,793	\$7,428	\$7,273	\$30,496	\$7,382	\$7,358	\$7,154
Advertising ⁵	\$1,001	\$1,128	\$1,097	\$1,282	\$4,507	\$1,073	\$1,112	\$1,079	\$1,283	\$4,546	\$907	\$993	\$960
Other ⁶	\$1,785	\$1,805	\$1,759	\$1,747	\$7,095	\$1,698	\$1,607	\$1,561	\$1,512	\$6,378	\$1,482	\$1,469	\$1,444
Residential Connectivity & Platforms	\$17,851	\$18,232	\$18,180	\$18,431	\$72,694	\$18,340	\$18,131	\$17,833	\$18,081	\$72,386	\$17,869	\$18,068	\$17,951
Business Services Connectivity ⁷	\$1,946	\$1,983	\$2,008	\$2,119	\$8,056	\$2,172	\$2,203	\$2,215	\$2,230	\$8,819	\$2,283	\$2,292	\$2,320
Total Connectivity & Platforms	\$19,797	\$20,215	\$20,188	\$20,550	\$80,750	\$20,512	\$20,335	\$20,048	\$20,311	\$81,205	\$20,153	\$20,360	\$20,271
Change						3.6%	0.6%	(0.7%)	(1.2%)	0.6%	(1.8%)	0.1%	1.1%
Constant Currency Change ⁸						4.4%	2.9%	2.3%	1.4%	2.7%	(0.1%)	(0.0%)	0.2%
Domestic Advertising ⁹	\$2,072	\$2,161	\$3,230	\$2,714	\$10,177	\$3,310	\$2,131	\$2,089	\$2,829	\$10,360	\$2,025	\$2,027	\$1,913
Domestic Distribution ¹⁰	\$2,403	\$2,358	\$2,896	\$2,423	\$10,080	\$2,938	\$2,558	\$2,497	\$2,532	\$10,525	\$2,709	\$2,615	\$2,591
International Networks ¹¹	\$1,268	\$1,288	\$1,221	\$1,282	\$5,060	\$995	\$970	\$872	\$893	\$3,729	\$1,008	\$1,035	\$1,019
Other ¹²	\$458	\$521	\$542	\$569	\$2,090	\$515	\$529	\$547	\$514	\$2,105	\$410	\$518	\$506
Total Media	\$6,202	\$6,328	\$7,889	\$6,988	\$27,406	\$7,758	\$6,188	\$6,005	\$6,768	\$26,719	\$6,152	\$6,195	\$6,029
Content Licensing	\$2,204	\$1,962	\$1,960	\$2,067	\$8,193	\$2,429	\$2,269	\$2,267	\$2,382	\$9,348	\$2,344	\$1,821	\$1,691
Theatrical	\$39	\$198	\$307	\$147	\$691	\$168	\$550	\$673	\$216	\$1,607	\$319	\$913	\$504
Other ¹³	\$282	\$245	\$273	\$392	\$1,193	\$310	\$298	\$356	\$339	\$1,302	\$292	\$354	\$324
Total Studios	\$2,525	\$2,406	\$2,540	\$2,606	\$10,077	\$2,907	\$3,117	\$3,296	\$2,938	\$12,257	\$2,956	\$3,087	\$2,518
Theme Parks	\$619	\$1,095	\$1,449	\$1,887	\$5,051	\$1,560	\$1,804	\$2,064	\$2,114	\$7,541	\$1,949	\$2,209	\$2,418
Headquarters & Other	\$16	\$22	\$28	\$22	\$87	\$16	\$8	\$22	\$29	\$75	\$19	\$13	\$13
Eliminations ¹⁴	(\$1,043)	(\$534)	(\$654)	(\$817)	(\$3,048)	(\$901)	(\$664)	(\$909)	(\$968)	(\$3,442)	(\$817)	(\$631)	(\$419)
Total Content & Experiences	\$8,319	\$9,316	\$11,252	\$10,686	\$39,574	\$11,339	\$10,453	\$10,477	\$10,881	\$43,151	\$10,259	\$10,873	\$10,559
Supplemental Media Detail													
Advertising	\$55	\$56	\$109	\$166	\$386	\$242	\$207	\$255	\$329	\$1,034	\$304	\$367	\$355
Distribution	\$35	\$61	\$94	\$139	\$329	\$192	\$214	\$222	\$278	\$905	\$352	\$361	\$420
Other	\$1	\$5	\$27	\$30	\$64	\$38	\$23	\$29	\$53	\$143	\$29	\$92	\$55
Peacock ¹⁵	\$91	\$122	\$230	\$335	\$778	\$472	\$444	\$506	\$660	\$2,082	\$685	\$820	\$830
Peacock Paid Subscribers ¹⁶	3	4	6	9	9	13	13	16	21	21	22	24	28
Corporate & Other ¹⁷	\$723	\$731	\$650	\$740	\$2,844	\$713	\$617	\$601	\$731	\$2,662	\$707	\$654	\$643
Eliminations ¹⁴	(\$1,635)	(\$1,716)	(\$1,793)	(\$1,641)	(\$6,783)	(\$1,554)	(\$1,389)	(\$1,277)	(\$1,370)	(\$5,590)	(\$1,427)	(\$1,373)	(\$1,358)
Total Consolidated Revenue	\$27,205	\$28,546	\$30,298	\$30,336	\$116,385	\$31,010	\$30,016	\$29,849	\$30,552	\$121,427	\$29,691	\$30,513	\$30,115

Consolidated Costs and Expenses, Excluding Depreciation and Amortization

(\$ in millions; unaudited)



			2021					2022				2023	
	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q
Costs & Expenses, Excluding Depreciation and Amortization ¹⁸													
Residential Connectivity & Platforms	\$11,674	\$11,707	\$11,805	\$12,320	\$47,506	\$11,729	\$11,399	\$11,138	\$12,009	\$46,275	\$11,108	\$11,044	\$11,065
Business Services Connectivity	\$792	\$830	\$827	\$925	\$3,374	\$938	\$941	\$927	\$953	\$3,759	\$952	\$970	\$985
Total Connectivity & Platforms	\$12,466	\$12,537	\$12,632	\$13,245	\$50,880	\$12,668	\$12,339	\$12,065	\$12,962	\$50,033	\$12,059	\$12,014	\$12,050
Change						1.6%	(1.6%)	(4.5%)	(2.1%)	(1.7%)	(4.8%)	(2.6%)	(0.1%)
Constant Currency Change ⁸						2.7%	1.5%	(0.4%)	1.6%	1.4%	(2.6%)	(2.9%)	(1.4%)
Supplemental Connectivity & Platforms Detail 19													
Programming ²⁰	\$5,199	\$5,176	\$5,069	\$5,098	\$20,542	\$4,884	\$4,679	\$4,464	\$4,473	\$18,500	\$4,600	\$4,579	\$4,460
Marketing & Promotion	\$1,213	\$1,274	\$1,309	\$1,384	\$5,180	\$1,332	\$1,296	\$1,246	\$1,227	\$5,101	\$1,202	\$1,213	\$1,169
Direct Product Costs ²¹	\$1,122	\$1,152	\$1,200	\$1,427	\$4,901	\$1,339	\$1,329	\$1,377	\$1,553	\$5,598	\$1,401	\$1,408	\$1,554
Technical & Support ²²	\$1,855	\$1,873	\$1,951	\$2,003	\$7,682	\$1,949	\$1,916	\$1,911	\$1,945	\$7,721	\$1,830	\$1,828	\$1,867
Customer Service	\$776	\$759	\$748	\$735	\$3,018	\$736	\$720	\$712	\$702	\$2,870	\$709	\$696	\$692
Other ²³	\$2,301	\$2,303	\$2,354	\$2,598	\$9,557	\$2,429	\$2,399	\$2,354	\$3,062	\$10,244	\$2,317	\$2,290	\$2,308
Total Connectivity & Platforms	\$12,466	\$12,537	\$12,632	\$13,245	\$50,880	\$12,668	\$12,339	\$12,065	\$12,962	\$50,033	\$12,059	\$12,014	\$12,050
Programming & Production	\$3,742	\$3,838	\$5,220	\$4,599	\$17,398	\$5,221	\$3,405	\$3,919	\$5,104	\$17,650	\$3,989	\$3,634	\$3,944
Marketing & Promotion	\$222	\$238	\$382	\$422	\$1,264	\$426	\$291	\$365	\$439	\$1,520	\$305	\$341	\$329
Other	\$819	\$854	\$917	\$1,022	\$3,611	\$929	\$972	\$1,042	\$1,008	\$3,951	\$978	\$976	\$1,034
Total Media	\$4,783	\$4,930	\$6,518	\$6,042	\$22,273	\$6,577	\$4,669	\$5,326	\$6,550	\$23,121	\$5,272	\$4,951	\$5,306
Programming & Production	\$1,746	\$1,782	\$1,868	\$2,047	\$7,443	\$2,122	\$2,392	\$2,149	\$2,115	\$8,778	\$2,101	\$2,196	\$1,569
Marketing & Promotion	\$124	\$296	\$339	\$320	\$1,079	\$327	\$531	\$388	\$452	\$1,699	\$397	\$443	\$314
Other	\$162	\$172	\$148	\$195	\$677	\$213	\$196	\$207	\$203	\$819	\$180	\$194	\$205
Total Studios	\$2,032	\$2,250	\$2,355	\$2,562	\$9,198	\$2,662	\$3,120	\$2,744	\$2,770	\$11,296	\$2,678	\$2,833	\$2,089
Theme Parks	\$680	\$874	\$1,015	\$1,213	\$3,783	\$1,109	\$1,173	\$1,244	\$1,332	\$4,858	\$1,291	\$1,376	\$1,435
Headquarters & Other	\$225	\$208	\$276	\$219	\$927	\$208	\$145	\$221	\$382	\$956	\$251	\$212	\$191
Eliminations ¹⁴	(\$833)	(\$518)	(\$642)	(\$850)	(\$2,843)	(\$839)	(\$688)	(\$849)	(\$1,064)	(\$3,440)	(\$841)	(\$687)	(\$436)
Total Content & Experiences	\$6,888	\$7,743	\$9,522	\$9,185	\$33,340	\$9,716	\$8,419	\$8,686	\$9,970	\$36,791	\$8,652	\$8,685	\$8,585
Supplemental Media Detail													
Programming & Production	\$230	\$295	\$475	\$596	\$1,596	\$588	\$606	\$767	\$1,212	\$3,174	\$1,035	\$1,052	\$969
Marketing, Promotion & Other	\$138	\$190	\$274	\$298	\$901	\$340	\$305	\$353	\$426	\$1,423	\$354	\$419	\$427
Peacock 15	\$368	\$485	\$750	\$894	\$2,497	\$928	\$912	\$1,120	\$1,638	\$4,597	\$1,389	\$1,471	\$1,395
Corporate & Other ¹⁷	\$1,082	\$1,057	\$881	\$1,156	\$4,175	\$948	\$784	\$919	\$1,019	\$3,670	\$995	\$957	\$893
Eliminations ¹⁴	(\$1,644)	(\$1,717)	(\$1,695)	(\$1,662)	(\$6,718)	(\$1,472)	(\$1,353)	(\$1,303)	(\$1,398)	(\$5,526)	(\$1,430)	(\$1,386)	(\$1,375)
Total Consolidated Costs & Expenses, Excluding Depreciation and Amortization	\$18,792	\$19,620	\$21,341	\$21,925	\$81,677	\$21,859	\$20,189	\$20,367	\$22,552	\$84,968	\$20,276	\$20,269	\$20,153



			2021					2022				, (0 	
	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q	4Q	FY	1Q	2023 2Q	3Q
Adjusted EBITDA ²⁴													
Residential Connectivity & Platforms	\$6,177	\$6,525	\$6,375	\$6,111	\$25,188	\$6,611	\$6,733	\$6,695	\$6,073	\$26,111	\$6,762	\$7,024	\$6,886
Business Services Connectivity	\$1,154	\$1,153	\$1,181	\$1,195	\$4,682	\$1,233	\$1,263	\$1,288	\$1,276	\$5,060	\$1,332	\$1,322	\$1,335
Total Connectivity & Platforms	\$7,331	\$7,678	\$7,556	\$7,306	\$29,871	\$7,844	\$7,995	\$7,983	\$7,349	\$31,171	\$8,093	\$8,346	\$8,221
Change						7.0%	4.1%	5.6%	0.6%	4.4%	3.2%	4.4%	3.0%
Constant Currency Change 8						7.2%	5.0%	6.6%	1.0%	5.0%	3.9%	4.3%	2.6%
Media	\$1,418	\$1,398	\$1,371	\$946	\$5,133	\$1,181	\$1,520	\$679	\$218	\$3,598	\$880	\$1,244	\$723
Studios	\$492	\$156	\$186	\$45	\$879	\$245	(\$3)	\$551	\$168	\$961	\$277	\$255	\$429
Theme Parks	(\$61)	\$221	\$434	\$674	\$1,267	\$451	\$632	\$819	\$782	\$2,683	\$658	\$833	\$983
Headquarters & Other	(\$209)	(\$186)	(\$248)	(\$197)	(\$840)	(\$191)	(\$137)	(\$199)	(\$353)	(\$881)	(\$232)	(\$200)	(\$178)
Eliminations ¹⁴	(\$210)	(\$15)	(\$12)	\$33	(\$205)	(\$62)	\$23	(\$59)	\$97	(\$2)	\$24	\$56	\$17
Total Content & Experiences	\$1,431	\$1,573	\$1,730	\$1,501	\$6,234	\$1,623	\$2,034	\$1,791	\$911	\$6,360	\$1,607	\$2,187	\$1,973
Supplemental Media Detail													
Peacock 15	(\$277)	(\$363)	(\$520)	(\$559)	(\$1,718)	(\$456)	(\$467)	(\$614)	(\$978)	(\$2,515)	(\$704)	(\$651)	(\$565)
Corporate & Other ¹⁷	(\$358)	(\$326)	(\$231)	(\$416)	(\$1,331)	(\$235)	(\$167)	(\$318)	(\$288)	(\$1,008)	(\$288)	(\$303)	(\$249)
Eliminations ¹⁴	\$10	\$2	(\$98)	\$21	(\$65)	(\$82)	(\$36)	\$26	\$28	(\$64)	\$3	\$14	\$16
Total Consolidated Adjusted EBITDA	\$8,413	\$8,927	\$8,957	\$8,411	\$34,708	\$9,150	\$9,827	\$9,482	\$8,000	\$36,459	\$9,415	\$10,244	\$9,962
Depreciation & Amortization Expense													
Total Consolidated Depreciation & Amortization Expense	\$3,362	\$3,383	\$3,477	\$3,581	\$13,804	\$3,548	\$3,469	\$3,333	\$3,472	\$13,821	\$3,777	\$3,538	\$3,493
Amortization of Acquisition-Related Intangible Assets ²⁵	\$592	\$586	\$603	\$595	\$2,376	\$592	\$568	\$517	\$520	\$2,197	\$556	\$572	\$571
Total Consolidated Depreciation & Amortization Expense Excluding Amortization of Acquisition-Related Intangible Assets	\$2,770	\$2,798	\$2,875	\$2,986	\$11,428	\$2,956	\$2,901	\$2,816	\$2,951	\$11,624	\$3,221	\$2,966	\$2,922



			2022				2023	
	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q
Revenue								
Domestic Broadband	8.0%	6.8%	5.7%	5.4%	6.5%	4.8%	4.4%	3.8%
Domestic Wireless	32.0%	29.8%	30.8%	24.7%	29.0%	26.7%	20.4%	16.2%
International Connectivity	10.3%	(0.4%)	0.2%	6.3%	4.0%	6.8%	26.7%	31.8%
Residential Connectivity	10.1%	7.8%	7.2%	7.3%	8.1%	7.0%	8.2%	8.1%
Video	(2.3%)	(5.3%)	(8.1%)	(8.4%)	(6.0%)	(7.7%)	(5.6%)	(3.7%)
Advertising	7.2%	(1.4%)	(1.7%)	0.1%	0.9%	(15.5%)	(10.7%)	(11.0%)
Other	(4.9%)	(11.0%)	(11.3%)	(13.5%)	(10.1%)	(12.7%)	(8.6%)	(7.5%)
Residential Connectivity & Platforms	2.7%	(0.6%)	(1.9%)	(1.9%)	(0.4%)	(2.6%)	(0.4%)	0.7%
Business Services Connectivity	11.6%	11.1%	10.3%	5.2%	9.5%	5.1%	4.0%	4.7%
Total Connectivity & Platforms	3.6%	0.6%	(0.7%)	(1.2%)	0.6%	(1.8%)	0.1%	1.1%
Average Monthly Total Revenue Per Customer Relationship	2.4%	0.1%	(1.0%)	(1.3%)	(0.2%)	(1.8%)	0.2%	1.3%
Costs & Expenses, Excluding Depreciation & Amortization								
Residential Connectivity & Platforms	0.5%	(2.6%)	(5.6%)	(2.5%)	(2.6%)	(5.3%)	(3.1%)	(0.7%)
Business Services Connectivity	18.4%	13.3%	12.0%	3.1%	11.4%	1.4%	3.1%	6.3%
Total Connectivity & Platforms	1.6%	(1.6%)	(4.5%)	(2.1%)	(1.7%)	(4.8%)	(2.6%)	(0.1%)
Supplemental Connectivity & Platforms Detail								
Programming	(6.1%)	(9.6%)	(11.9%)	(12.3%)	(9.9%)	(5.8%)	(2.1%)	(0.1%)
Marketing & Promotion	9.8%	1.7%	(4.8%)	(11.4%)	(1.5%)	(9.7%)	(6.4%)	(6.2%)
Direct Product Costs	19.3%	15.4%	14.7%	8.9%	14.2%	4.7%	6.0%	12.8%
Technical & Support	5.1%	2.3%	(2.1%)	(2.9%)	0.5%	(6.1%)	(4.6%)	(2.3%)
Customer Service	(5.2%)	(5.2%)	(4.8%)	(4.5%)	(4.9%)	(3.6%)	(3.4%)	(2.8%)
Other	5.6%	4.2%	0.0%	17.8%	7.2%	(4.6%)	(4.5%)	(2.0%)
Total Connectivity & Platforms	1.6%	(1.6%)	(4.5%)	(2.1%)	(1.7%)	(4.8%)	(2.6%)	(0.1%)
Adjusted EBITDA								
Residential Connectivity & Platforms	7.0%	3.2%	5.0%	(0.6%)	3.7%	2.3%	4.3%	2.9%
Business Services Connectivity	6.9%	9.5%	9.0%	6.8%	8.1%	8.0%	4.7%	3.6%
Total Connectivity & Platforms	7.0%	4.1%	5.6%	0.6%	4.4%	3.2%	4.4%	3.0%
Average Monthly Total Adjusted EBITDA Per Customer Relationship	5.7%	3.6%	5.3%	0.4%	3.5%	3.1%	4.4%	3.2%



			2022				2023	
	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q
Revenue								
Domestic Broadband	8.0%	6.8%	5.7%	5.4%	6.5%	4.8%	4.4%	3.8%
Domestic Wireless	32.0%	29.8%	30.8%	24.7%	29.0%	26.7%	20.4%	16.2%
International Connectivity	13.4%	11.0%	17.3%	21.9%	16.0%	17.8%	25.9%	25.2%
Residential Connectivity	10.4%	9.1%	9.0%	9.0%	9.4%	8.1%	8.2%	7.5%
Video	(1.2%)	(2.2%)	(3.9%)	(4.9%)	(3.0%)	(5.5%)	(5.8%)	(5.1%)
Advertising	8.7%	2.9%	3.7%	4.8%	5.0%	(12.7%)	(10.9%)	(12.4%)
Other	(4.1%)	(8.4%)	(7.7%)	(10.5%)	(7.7%)	(10.5%)	(8.8%)	(8.6%)
Residential Connectivity & Platforms	3.6%	1.9%	1.4%	0.9%	2.0%	(0.7%)	(0.5%)	(0.4%)
Business Services Connectivity	11.6%	11.1%	10.3%	5.2%	9.5%	5.2%	4.0%	4.7%
Total Connectivity & Platforms	4.4%	2.9%	2.3%	1.4%	2.7%	(0.1%)	(0.0%)	0.2%
Average Monthly Total Revenue Per Customer Relationship	3.1%	2.3%	2.0%	1.2%	1.9%	(0.1%)	0.0%	0.3%
Costs & Expenses, Excluding Depreciation and Amortization								
Residential Connectivity & Platforms	1.6%	0.6%	(1.3%)	1.5%	0.6%	(2.9%)	(3.3%)	(2.1%)
Business Services Connectivity	18.4%	13.5%	12.3%	3.3%	11.5%	1.6%	3.1%	6.2%
Total Connectivity & Platforms	2.7%	1.5%	(0.4%)	1.6%	1.4%	(2.6%)	(2.9%)	(1.4%)
Supplemental Connectivity & Platforms Detail								
Programming	(4.9%)	(6.5%)	(7.9%)	(8.7%)	(7.0%)	(3.8%)	(2.4%)	(1.3%)
Marketing & Promotion	10.9%	4.4%	(1.5%)	(8.7%)	1.0%	(7.9%)	(6.6%)	(7.4%)
Direct Product Costs	21.3%	22.3%	24.5%	16.9%	21.0%	10.2%	5.5%	9.9%
Technical & Support	5.8%	4.2%	0.5%	(0.6%)	2.4%	(4.8%)	(4.7%)	(3.2%)
Customer Service	(4.5%)	(2.8%)	(1.6%)	(1.9%)	(2.7%)	(1.8%)	(3.5%)	(3.8%)
Other	6.4%	7.1%	4.0%	22.1%	10.2%	(2.5%)	(4.7%)	(3.1%)
Total Connectivity & Platforms	2.7%	1.5%	(0.4%)	1.6%	1.4%	(2.6%)	(2.9%)	(1.4%)
Adjusted EBITDA								
Residential Connectivity & Platforms	7.2%	4.2%	6.2%	(0.1%)	4.4%	3.2%	4.3%	2.4%
Business Services Connectivity	6.9%	9.5%	9.0%	6.8%	8.0%	7.9%	4.7%	3.6%
Total Connectivity & Platforms	7.2%	5.0%	6.6%	1.0%	5.0%	3.9%	4.3%	2.6%
Average Monthly Total Adjusted EBITDA Per Customer Relationship	5.9%	4.4%	6.4%	0.8%	4.1%	3.9%	4.4%	2.8%

Consolidated Capital Expenditures and Cash Paid for Capitalized Software & Other Intangible Assets, and Connectivity & Platforms Net Cash Flow

(\$ in millions; unaudited)



			2021					2022			2023		
	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q
Capital Expenditures													
Customer Premise Equipment (CPE) ³²	\$635	\$699	\$635	\$776	\$2,745	\$540	\$627	\$685	\$727	\$2,579	\$609	\$655	\$531
Scalable Infrastructure ³³	\$510	\$640	\$684	\$891	\$2,725	\$511	\$678	\$757	\$972	\$2,919	\$767	\$765	\$843
Line Extensions ³⁴	\$348	\$385	\$379	\$454	\$1,566	\$331	\$449	\$487	\$557	\$1,824	\$472	\$592	\$611
Support Capital ³⁵	\$137	\$169	\$170	\$351	\$828	\$133	\$153	\$197	\$312	\$795	\$116	\$113	\$97
Total Connectivity & Platforms Capital Expenditures	\$1,630	\$1,893	\$1,868	\$2,472	\$7,864	\$1,515	\$1,907	\$2,126	\$2,568	\$8,116	\$1,964	\$2,125	\$2,082
Percent of Total Connectivity & Platforms Revenue	8.2%	9.4%	9.3%	12.0%	9.7%	7.4%	9.4%	10.6%	12.6%	10.0%	9.7%	10.4%	10.3%
Total Content & Experiences Capital Expenditures	\$172	\$184	\$230	\$508	\$1,094	\$307	\$465	\$614	\$936	\$2,322	\$651	\$809	\$884
Corporate and Other Capital Expenditures ¹⁷	\$57	\$67	\$44	\$48	\$216	\$35	\$42	\$51	\$59	\$187	\$49	\$29	\$328
Total Consolidated Capital Expenditures	\$1,859	\$2,144	\$2,142	\$3,028	\$9,174	\$1,856	\$2,414	\$2,791	\$3,564	\$10,626	\$2,664	\$2,963	\$3,294
Cash Paid for Capitalized Software & Other Intangible Assets													
Total Connectivity & Platforms Software & Other Intangible Assets	\$518	\$556	\$586	\$689	\$2,350	\$515	\$601	\$580	\$723	\$2,420	\$577	\$579	\$590
Total Content & Experiences Software & Other Intangible Assets	\$68	\$86	\$85	\$121	\$360	\$85	\$100	\$129	\$199	\$514	\$127	\$169	\$179
Corporate and Other Software & Other Intangible Assets ¹⁷	\$27	\$29	\$52	\$66	\$174	\$41	\$41	\$59	\$67	\$207	\$61	\$65	\$59
Total Cash Paid for Capitalized Software & Other Intangible Assets	\$612	\$671	\$723	\$877	\$2,883	\$641	\$743	\$769	\$989	\$3,141	\$765	\$813	\$827
Connectivity & Platforms Net Cash Flow ³⁶													
Adjusted EBITDA	\$7,331	\$7,678	\$7,556	\$7,306	\$29,871	\$7,844	\$7,995	\$7,983	\$7,349	\$31,171	\$8,093	\$8,346	\$8,221
Capital Expenditures	(\$1,630)	(\$1,893)	(\$1,868)	(\$2,472)	(\$7,864)	(\$1,515)	(\$1,907)	(\$2,126)	(\$2,568)	(\$8,116)	(\$1,964)	(\$2,125)	(\$2,082)
Cash Paid for Capitalized Software & Other Intangible Assets	(\$518)	(\$556)	(\$586)	(\$689)	(\$2,350)	(\$515)	(\$601)	(\$580)	(\$723)	(\$2,420)	(\$577)	(\$579)	(\$590)
Total Connectivity & Platforms Net Cash Flow	\$5,184	\$5,228	\$5,102	\$4,144	\$19,658	\$5,814	\$5,487	\$5,276	\$4,057	\$20,635	\$5,552	\$5,642	\$5,550

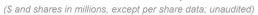
Connectivity & Platforms: Customer Metrics²⁶

(Amounts in thousands, except per customer data; unaudited)



			2021					2022				2023	
	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q
Domestic Homes & Businesses Passed ²⁷	59,936	60,096	60,332	60,527	60,527	60,701	60,927	61,144	61,367	61,367	61,624	61,838	62,086
Customer Relationships													
Domestic Residential Connectivity & Platforms Customer Relationships ²⁸	31,149	31,423	31,658	31,809	31,809	31,993	31,955	31,928	31,860	31,860	31,826	31,761	31,722
Domestic Residential Connectivity & Platforms Customer Relationships Net Additions (Losses)	368	274	235	150	1,028	184	(38)	(26)	(68)	52	(34)	(65)	(39)
International Residential Connectivity & Platforms Customer Relationships ²⁸	18,420	18,305	18,067	18,030	18,030	17,908	17,788	17,884	17,939	17,939	18,051	17,884	17,958
International Residential Connectivity & Platforms Customer Relationships Net Additions (Losses)	86	(116)	(238)	(36)	(303)	(122)	(120)	96	55	(91)	111	(167)	74
Business Services Connectivity Customer Relationships ²⁹	2,485	2,508	2,534	2,573	2,573	2,592	2,608	2,621	2,625	2,625	2,630	2,635	2,640
Business Services Connectivity Customer Relationships Net Additions (Losses)	15	23	26	39	103	19	16	13	4	52	5	5	5
Total Customer Relationships	52,054	52,236	52,260	52,412	52,412	52,494	52,351	52,434	52,425	52,425	52,507	52,280	52,320
Total Customer Relationships Net Additions (Losses)	470	182	23	154	828	81	(143)	83	(9)	12	82	(228)	40
Average Monthly Total Revenue Per Customer Relationship	\$127.35	\$129.22	\$128.80	\$130.89	\$129.41	\$130.35	\$129.30	\$127.55	\$129.13	\$129.10	\$128.04	\$129.53	\$129.20
Average Monthly Total Adjusted EBITDA Per Customer Relationship	\$47.16	\$49.08	\$48.21	\$46.53	\$47.87	\$49.85	\$50.84	\$50.79	\$46.72	\$49.55	\$51.42	\$53.10	\$52.40
Domestic Broadband													
Domestic Broadband Residential Customers	28,774	29,108	29,389	29,583	29,583	29,836	29,826	29,835	29,812	29,812	29,815	29,796	29,779
Domestic Broadband Business Services Customers	2,396	2,418	2,441	2,473	2,473	2,485	2,497	2,507	2,507	2,507	2,508	2,509	2,508
Total Domestic Broadband Customers	31,170	31,525	31,830	32,056	32,056	32,320	32,323	32,342	32,319	32,319	32,324	32,305	32,287
Total Domestic Broadband Penetration of Homes & Businesses Passed ³⁰	51.9%	52.3%	52.6%	52.8%	52.8%	53.1%	52.9%	52.7%	52.5%	52.5%	52.3%	52.1%	51.8%
Domestic Broadband Residential Net Additions (Losses)	448	334	281	194	1,257	253	(10)	10	(23)	230	3	(20)	(17)
Domestic Broadband Business Services Net Additions (Losses)	15	22	24	32	93	12	13	10	0	34	2	1	(2)
Total Domestic Broadband Net Additions (Losses)	463	356	304	226	1,350	264	3	19	(23)	263	5	(19)	(18)
Domestic Wireless													
Total Domestic Wireless Lines ³¹	3,103	3,383	3,668	3,980	3,980	4,298	4,615	4,948	5,313	5,313	5,668	5,984	6,278
Total Domestic Wireless Line Net Additions (Losses)	278	280	285	312	1,154	318	317	333	365	1,334	355	316	294
Domestic Video													
Total Domestic Video Customers	19,355	18,956	18,549	18,176	18,176	17,664	17,144	16,582	16,142	16,142	15,528	14,985	14,495
Total Domestic Video Net Additions (Losses)	(491)	(399)	(408)	(373)	(1,669)	(512)	(521)	(561)	(440)	(2,034)	(614)	(543)	(490)
Domestic Voice													
Total Domestic Voice Customers	10,919	10,812	10,655	10,485	10,485	10,203	9,918	9,603	9,316	9,316	8,938	8,609	8,280
Total Domestic Voice Net Additions (Losses)	(105)	(107)	(157)	(170)	(540)	(282)	(285)	(315)	(287)	(1,169)	(378)	(329)	(329)

Consolidated Free Cash Flow, Return of Capital to Shareholders and Adjusted EPS





													-
		2021						2022			2023		
	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q
Free Cash Flow ³⁷													
Adjusted EBITDA	\$8,413	\$8,927	\$8,957	\$8,411	\$34,708	\$9,150	\$9,827	\$9,482	\$8,000	\$36,459	\$9,415	\$10,244	\$9,962
Capital Expenditures	(\$1,859)	(\$2,144)	(\$2,142)	(\$3,028)	(\$9,174)	(\$1,856)	(\$2,414)	(\$2,791)	(\$3,564)	(\$10,626)	(\$2,664)	(\$2,963)	(\$3,294)
Cash Paid for Capitalized Software & Other Intangible Assets	(\$612)	(\$671)	(\$723)	(\$877)	(\$2,883)	(\$641)	(\$743)	(\$769)	(\$989)	(\$3,141)	(\$765)	(\$813)	(\$827)
Cash Interest Expense	(\$911)	(\$998)	(\$1,034)	(\$965)	(\$3,908)	(\$747)	(\$897)	(\$698)	(\$1,072)	(\$3,413)	(\$766)	(\$1,057)	(\$744)
Cash Taxes	(\$87)	(\$1,745)	(\$368)	(\$428)	(\$2,628)	(\$90)	(\$2,751)	(\$1,181)	(\$1,243)	(\$5,265)	(\$148)	(\$2,236)	(\$1,439)
Changes in Operating Assets & Liabilities	(\$176)	\$1,068	(\$1,949)	(\$442)	(\$1,499)	(\$1,475)	(\$240)	(\$1,021)	(\$270)	(\$3,006)	(\$1,731)	(\$244)	(\$55)
Noncash Share-Based Compensation	\$373	\$338	\$308	\$296	\$1,315	\$376	\$299	\$314	\$346	\$1,336	\$359	\$309	\$287
Other ³⁸	\$139	\$17	\$186	\$817	\$1,159	\$42	\$89	\$51	\$121	\$303	\$99	\$181	\$143
Total Consolidated Free Cash Flow	\$5,280	\$4,791	\$3,234	\$3,784	\$17,089	\$4,760	\$3,170	\$3,387	\$1,330	\$12,646	\$3,800	\$3,421	\$4,032
Return of Capital to Shareholders													
Dividends	\$1,080	\$1,151	\$1,156	\$1,145	\$4,532	\$1,166	\$1,211	\$1,194	\$1,170	\$4,741	\$1,174	\$1,213	\$1,199
Share Repurchases	\$0	\$500	\$1,500	\$2,000	\$4,000	\$3,000	\$3,000	\$3,500	\$3,500	\$13,000	\$2,000	\$2,000	\$3,500
Total Return of Capital to Shareholders	\$1,080	\$1,651	\$2,656	\$3,145	\$8,532	\$4,166	\$4,211	\$4,694	\$4,670	\$17,741	\$3,174	\$3,213	\$4,699
Adjusted EPS ³⁹													
Adjusted EPS	\$0.76	\$0.84	\$0.87	\$0.77	\$3.23	\$0.86	\$1.01	\$0.96	\$0.82	\$3.64	\$0.92	\$1.13	\$1.08
Diluted Weighted-Average Number of Common Shares ⁴⁰													
Diluted Weighted-Average Number of Common Shares	4,665	4,673	4,665	4,613	4,654	4,558	4,482	4,392	4,290	4,430	4,227	4,183	4,141



Basis of Presentation:

Beginning in the first quarter of 2023, we changed our presentation of segment operating results around our two primary businesses, Connectivity & Platforms and Content & Experiences. We present the operations of (1) our Connectivity & Platforms business in two reportable business segments: Residential Connectivity & Platforms and Business Services Connectivity and (2) our Content & Experiences business segments: Media, Studios and Theme Parks. We have updated certain historical information as a result of these changes, including: (1) presentation of Cable Communications results in the Residential Connectivity & Platforms and Business Services Connectivity segments and (2) presentation of Sky's results across the segments within the Connectivity & Platforms and Content & Experiences businesses, and Corporate & Other. Refer to our Current Report on Form 8-K dated March 13, 2023 for additional information.

- 1) Residential Connectivity & Platforms domestic broadband revenue consists of revenue from sales of broadband services to residential customers in the United States, including equipment and installation services. Domestic broadband revenue also includes revenue related to our customers' use of Flex streaming devices and commission revenue related to sales of third-party direct-to-consumer ("DTC") streaming services.
- 2) Residential Connectivity & Platforms domestic wireless revenue consists of revenue from sales of wireless services and devices, including handsets, tablets and smart watches, to residential customers in the United States.
- 3) Residential Connectivity & Platforms international connectivity revenue consists of revenue from sales of broadband services, including equipment and installation services, wireless services and wireless devices to residential customers in the Connectivity & Platforms markets in Europe, as well as commission revenue related to sales of third-party DTC streaming services.
- 4) Residential Connectivity & Platforms video revenue consists of revenue from sales of video services to residential and business customers across the Connectivity & Platforms markets, including equipment and installation services. Video includes pay-perview and other transactional revenue and franchise fees, as well as revenue from sales of certain hardware, including Sky Glass smart televisions.
- 5) Residential Connectivity & Platforms advertising revenue includes revenue from the sale of advertising across our platforms in the Connectivity & Platforms markets, including advertising as part of our distribution agreements with linear television networks in the United States, and advertising on Sky-branded entertainment television channels and digital properties. Advertising also includes revenue where we represent the sales efforts of third-parties and from our advanced advertising businesses.
- 6) Residential Connectivity & Platforms other revenue includes revenue in the Connectivity & Platforms markets from sales of wireline voice services to residential customers; our residential security and automation services businesses; the licensing of our technology platforms to other multichannel video providers; the distribution of our Sky-branded entertainment television channels on third-party platforms; commissions from electronic retailing networks; and certain billing and collection fees.
- 7) Business Services Connectivity revenue primarily consists of revenue from our connectivity service offerings for small business locations in the United States, which include broadband, voice, and wireless services, as well as our solutions for medium-sized customers and larger enterprises, and our small business connectivity service offerings for international locations.
- 8) Constant currency and constant currency growth rates are calculated by comparing the results for each comparable prior year period adjusted to reflect the average exchange rates from each current year period presented, rather than the actual exchange rates that were in effect during the respective periods.
- 9) Media domestic advertising revenue consists of revenue generated from sales of advertising on our television networks, Peacock and other digital properties operating predominantly in the United States.
- 10) Media domestic distribution revenue primarily includes revenue generated from the distribution of our television network programming for networks operating predominantly in the United States to traditional and virtual multichannel video providers, and from NBC-affiliated and Telemundo-affiliated local broadcast stations. Our revenue from distribution agreements is generally based on the number of subscribers receiving the programming and the fees charged per subscriber. Distribution revenue also includes Peacock subscription fees.
- 11) Media international networks revenue consists of revenue generated by our networks operating predominantly outside the United States, including most of the Sky Sports channels. This revenue primarily results from the distribution of network programming to multichannel video providers and other platforms, as well as sales of advertising. A significant portion of this revenue comes from the Residential Connectivity & Platforms segment.
- 12) Media other revenue consists primarily of revenue from the licensing of our owned content and technology, and revenue generated by various digital properties.
- 13) Studios other revenue consists primarily of the sale of physical and digital home entertainment products, as well as the production and licensing of live stage plays and the distribution of content produced by third parties.
- 14) Included in Eliminations are transactions that our segments enter into with one another. Our segments generally report transactions with one another as if they were stand-alone businesses in accordance with GAAP, and these transactions are eliminated in consolidation. When multiple segments enter into transactions to provide products and services to third parties, revenue is generally allocated to our segments based on relative value. Transactions between Connectivity & Platforms and Content & Experiences generally include intercompany profit consistent with third party transactions. The most significant of these transactions include distribution revenue in Media related to fees from Residential Connectivity & Platforms for the rights to distribute television programming and content licensing revenue in Studios for licenses of owned content to Media. Our Connectivity & Platforms segments utilize certain shared infrastructure, including the cable distribution network in the United States, and each segment is presented with its share of total Connectivity & Platforms costs and revenue from customers.
- 15) From time to time, we may present supplemental financial information, including Adjusted EBITDA, for components of our reportable segments, such as Peacock. Adjusted EBITDA for components are generally presented on a consistent basis with the respective segments and include direct revenue and operating costs and expenses attributed to the component operations.
- 16) Peacock paid subscribers represent customers where Peacock receives a subscription fee on a retail or wholesale basis. Paid subscribers do not include certain customers who receive Peacock as part of bundled services where Peacock does not receive fees.



- 17) Corporate & Other primarily includes overhead and personnel costs; Sky operations outside of the Connectivity & Platforms markets; Comcast Spectacor, which owns the Philadelphia Flyers and the Wells Fargo Center arena in Philadelphia, Pennsylvania; and Xumo, our consolidated streaming platform joint venture beginning in June 2022.
- 18) Costs and expenses, excluding depreciation and amortization, presented in these trending schedules do not include certain amounts that are excluded from Adjusted EBITDA, such as impairments of goodwill and long-lived assets and other operating gains and losses. Corporate & Other also excludes \$12 million, \$36 million, \$30 million, \$9 million, \$9 million, \$9 million, \$9 million, \$00 millio
- 19) Total Connectivity & Platforms supplemental costs and expenses information is presented on an aggregate basis across the Connectivity & Platforms segments as the segments use certain shared infrastructure, including the cable distribution network in the United States. Costs and expenses information reported separately for the Residential Connectivity & Platforms and Business Services Connectivity segments include each segment's share of these total costs.
- 20) Connectivity & Platforms programming expenses, which represent our most significant operating expense, are the fees we incur to provide video services to our customers, and primarily include fees related to the distribution of television network programming and fees charged for retransmission of the signals from local broadcast television stations. These expenses also include the costs of content on the Sky-branded entertainment television channels, including amortization of licensed programming.
- 21) Connectivity & Platforms direct product costs primarily include access fees related to using wireless and broadband networks owned by third parties to deliver our services and costs of products sold, including wireless devices and Sky Glass smart televisions.
- 22) Connectivity & Platforms technical & support expenses primarily include costs for labor to complete service call and installation activities; and costs for network operations and satellite transmission, product development, fulfillment and provisioning
- 23) Connectivity & Platforms other expenses primarily include administrative personnel costs; franchise and other regulatory fees; fees paid to third-parties where we represent the advertising sales efforts; other business support costs, including building and office expenses, taxes and billing costs; and bad debt.
- 24) We define Adjusted EBITDA as net income attributable to Comcast Corporation before net income (loss) attributable to noncontrolling interests, income tax expense, investment and other income (loss), net, interest expense, depreciation and amortization expense, and other operating gains and losses (such as impairment charges related to fixed and intangible assets and gains or losses on the sale of long-lived assets), if any. From time to time, we may exclude from Adjusted EBITDA the impact of certain events, gains, losses or other charges (such as significant legal settlements) that affect the period-to-period comparability of our operating performance. We provide more detail about Adjusted EBITDA and our use of non-GAAP financial measures, including reconciliations to GAAP, in Exhibits 99.1 and 99.2 to our Current Report on Form 8-K (Quarterly Earnings Release).
- 25) Acquisition-related intangible assets are recognized as a result of the application of Accounting Standards Codification Topic 805, Business Combinations (such as customer relationships), and their amortization is significantly affected by the size and timing of our acquisitions. Acquisition-related intangible assets do not include intangible assets not resulting from business combinations (such as software and acquired intellectual property rights used in our theme parks).
- 26) Customer metrics for 2021 and 2022 have been updated to reflect the new segment presentation, and to align methodologies for counting business customer metrics to: (1) include locations receiving our services outside of our distribution system and (2) now count certain customers based on the number of locations receiving services, including arrangements whereby third parties provide connectivity services leveraging our distribution system. These changes in methodology resulted in increases of 161,000 and 175,000 customer relationships as of December 31, 2021 and 2022, respectively.
- 27) Connectivity & Platforms domestic homes and businesses are considered passed if we can connect them to our distribution system in the United States without further extending the transmission lines. Homes and businesses passed is an estimate based on the best available information.
- 28) Residential Connectivity & Platforms customer relationships generally represent the number of residential customer locations that subscribe to at least one of our services. International Residential Connectivity & Platforms customer relationships represent customers receiving Sky services in the Connectivity & Platforms markets. Previously reported total Sky customer relationships of approximately 23 million as of December 31, 2022 also included approximately 5 million customer relationships receiving Sky services outside of the Connectivity & Platforms markets.
- 29) Business Services Connectivity customer metrics are generally counted based on the number of locations receiving services, including locations within our distribution system in the United States, as well as locations outside of our distribution system both in the United States and internationally. Certain arrangements whereby third parties provide connectivity services leveraging our distribution system are also generally counted based on the number of locations served.
- 30) Penetration is calculated by dividing domestic customers within our distribution system by the number of domestic homes and businesses passed.
- 31) Connectivity & Platforms domestic wireless lines represent the number of residential and business customers' wireless devices. An individual customer relationship may have multiple wireless lines.
- 32) Customer premise equipment (CPE): costs to purchase and install new equipment in order for residential and business customers to receive our services in the Connectivity & Platforms markets. CPE includes costs of acquiring and installing our video settop boxes, internet, voice, and security and automation equipment, as well as costs of connecting a customer to the closest point of the network in the United States. Costs associated with all subsequent disconnects and reconnects are expensed as incurred.



- 33) Scalable infrastructure: costs, other than CPE or line extensions, to support the growth of customer relationships and customers receiving additional services, secure additional bandwidth and provide service enhancements, including equipment for headends. Costs associated with plant replacements and relocation (upgrades/rebuilds) are also included in this category.
- 34) Line extensions: costs associated with entering new service areas. These costs include fiber and coaxial extensions.
- 35) Support capital: all other non-network and non-CPE related costs required for day-to-day operations, including land, buildings, vehicles, office equipment, tools and test equipment.
- 36) Total Connectivity & Platforms Net Cash Flow is defined as Total Connectivity & Platforms Adjusted EBITDA reduced by capital expenditures and cash paid for capitalized software and other intangible assets.
- 37) We define Free Cash Flow as net cash provided by operating activities (as stated in our consolidated Statement of Cash Flows) reduced by capital expenditures and cash paid for intangible assets. From time to time, we may exclude from Free Cash Flow the impact of certain cash receipts or payments (such as significant legal settlements) that affect period-to-period comparability. Cash payments related to certain capital or intangible assets, such as the construction of Universal Beijing Resort, are presented separately in our Statement of Cash Flows and are therefore excluded from capital expenditures and cash paid for intangible assets for Free Cash Flow. We provide more detail about Free Cash Flow and our use of non-GAAP financial measures, including reconciliations to GAAP, in Exhibits 99.1 and 99.2 to our Current Report on Form 8-K (Quarterly Earnings Release).
- 38) Other includes certain proceeds from investments, such as interest and dividends as well as other nonoperating items. Other also includes decreases of \$12 million, \$30 million, \$30 million, \$9 million, \$9 million, \$9 million, \$10 milli
- 39) We define Adjusted EPS as our diluted earnings per common share attributable to Comcast Corporation shareholders adjusted to exclude the effects of the amortization of acquisition-related intangible assets, investments that investors may want to evaluate separately (such as based on fair value) and the impact of certain events, gains, losses or other charges that affect period-over-period comparisons. Acquisition-related intangible assets are recognized as a result of the application of Accounting Standards Codification Topic ("ASC") 805, Business Combinations (such as customer relationships), and their amortization is significantly affected by the size and timing of our acquisitions. Amortization of intangible assets not resulting from business combinations (such as software and acquired intellectual property rights used in our theme parks) is included in Adjusted EPS. Investments that investors may want to evaluate separately include all equity securities accounted for under ASC Topic 321, Investments-Equity Securities, as well as certain investments accounted for under ASC 323, Investments-Equity Method and Joint Ventures. We provide more detail about Adjusted EPS and our use of non-GAAP financial measures, including reconciliations to GAAP, in Exhibits 99.1 and 99.2 to our Current Report on Form 8-K (Quarterly Earnings Release).
- 40) Dilutive weighted-average number of common shares used in the calculation of Adjusted EPS for third quarter 2022 includes the effects of potentially dilutive shares. Diluted earnings per common share attributable to Comcast Corporation shareholders is calculated using a weighted-average number of common shares per our Consolidated Statement of Income of 4,377 million, which does not include the effects of any potentially dilutive shares because their effect would be antidilutive as a result of the loss for the period.